



**JAMES ELIAN**, ATPL, MBA, MAS, ICD.D  
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**Harlan Simpkins, President and CEO**  
Canadian Business Aviation Association  
1 Rideau Street, Suite 700  
Ottawa, ON K1N 8S7

Dear Harlan,

AirSprint Private Aviation is pleased to continue its strong relationship with the Canadian Business Aviation Association (CBAA) as an active member and long-time supporter of its work to advance business aviation in Canada.

Year-over-year, we have valued our engagement with the CBAA and its ability to bring operators, partners, and regulators together on shared priorities. From safety and workforce development to sustainability and infrastructure, the association plays an important role in providing a unified industry voice and supporting the continued evolution of the sector.

We also recognize the value of the practical resources the CBAA provides to its members. The Annual Canadian Aviation Compensation Study is a prime example, offering timely, data-driven insights that support better decision-making and help strengthen competitiveness.

At AirSprint, we remain committed to contributing to the broader industry and supporting the communities we serve. Our ongoing partnership with the CBAA reflects a shared focus on progress, collaboration, and long-term industry strength.

Looking ahead, we are excited about the future of private aviation in Canada and the continued progress we can achieve together with the CBAA in building a safe, innovative, and sustainable industry.

Sincerely,

A handwritten signature in black ink that reads "James Elian". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

**James Elian**  
*President & CEO*  
**AirSprint Inc.**